

Annual Report on Operating Activities FY2008

Partners in Charity

Revenue Sources	
Donations	\$4,801,840
Uncollected Pledges	186,140
Available Funds for Use	4,615,700

Use of Funds

Programs	
African Ministry	\$30,323
Campus Ministry	96,406
Catholic Charities	500,000
Central Catholic Schools	275,000
Development	336,183
Ethnic Ministry	7,651
Eucharistic Congress	13,761
Grant-In-Aid	350,000
Haitian Ministry	56,573
Hispanic Ministry	180,914
McAuley Nazareth Home	33,600
Ctrl. Catholic Schools Assessment Subsidy	52,850
Office for Divine Worship	74,746
Office of Marriage and Family	12,840
Office of Ongoing Priestly Formation	27,869
Minister to Priests	44,442
Advance Studies for Clergy & Laity	40,237
Permanent Diaconate Program	72,032
Pernet Family Health	38,400
Priests' Retirement Fund	921,785
Religious Education	209,178
Respect Life Office	68,777
Retired Priests Ministry	53,365
St. John Cemetery System	170,372
Seminarian Education	277,298
Subsidy to St. Paul Cathedral	142,152
Superintendent of Schools	203,953
Vocations & House of Studies	232,998
Youth Ministry	83,717
Administration	99,612
Total Use of Partners in Charity Funds:	\$4,707,034
Partners in Charity Expenditures Over Funding:	(91,334)

Central Administration

Revenue Sources	
Cathedralicum	\$2,342,855
Insurance Program	1,115,976
Realized Investment Income	127,507
Unrealized Investment Loss	(658,841)
Other Income	171,950
Bequests	97,458
Women's Conference	4,846
	\$3,201,751

Use of Funds

Bishop's Office	\$170,539
Bishop's Residence	82,356
Building Commission	83,334
Catholic Free Press Subsidy	50,000
Chancellor's Office	96,443

(Continued at the top of next column)

(Central Admin. Use of Funds continued)

Communications	159,852
Computer Services	19,692
Donations and Memberships	252,617
Fiscal Affairs Office	343,477
Interest on Indebtedness	1,394,548
Legal Services	12,815
Office of Healing and Prevention	133,104
Pastoral Planning	3,716
Presbyteral Council	2,286
Priests' Financial Assistance	372,593
Reserve for Bad Debt	200,000
Miscellaneous Expenses	5,915
North County Diocesan Pastoral Ctr.	22,148
Therapeutic Assistance	46,124
Tribunal	131,000
Vicar for Priests	11,332
Vicar for Religious	23,960
Women's Commission	1,869

Total Departmental Expenses 3,619,720

Depreciation 135,565

Central Administration Expenses Over Revenue (553,534)

Central Catholic Schools

Revenue Sources	
Tuition	\$13,868,602
Fund Raising & Non-Educational	1,032,535
Bookstore Income	206,646
Parish Assessment	147,674
Other Income	122,788
	\$15,378,245

Expenditures

Educational Expenses	\$14,442,442
Fundraising & Non-Educational	1,029,832
	\$15,472,274

Central Catholic Schools Operations Other: (94,029)

Partners in Charity Subsidy

Wind Turbine Donations and Grants	373,302
Plant Fund Loan Forgiveness	195,000
Depreciation	(214,911)
Interest on DEF Loan	(205,571)
Bond Interest Rate Swap Obligation	(72,200)
Net Change in Assets	256,591

St. John Cemetery System

Revenue Sources	
Revenues from Cemetery Operations	\$1,150,649
Release of Restricted Funds	151,892
	\$1,302,541

Expenditures

Excess Expenditures	\$1,472,913
	(170,372)

Partners in Charity Funding 170,372*

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Priest Retirement

Revenue Sources	
Partners in Charity	\$921,785*
Parish Assessments	817,150
Investment Income	662,167
Donations	107,279
	\$2,508,381

Expenditures

Support for Retired Priests	\$2,102,294
Nursing Home/Assisted Living	447,869
	\$2,550,163

Gain on Sale of Property 140,491

Unrealized Loss on Investments (399,975)

Expenses over Revenue (301,266)

Diocesan Expansion Fund

Revenue Sources	
Investment Income	\$1,079,775
Interest on Loans	2,625,602
	\$3,705,377

Expenditures

Interest on Savings Accounts	\$2,706,069
Bad Debt Expense	276,501
Administration	166,117
	\$3,148,687

Unrealized Loss on Investments (128,736)

Revenue over Expenses 427,954

Catholic Free Press

Revenue Sources	
Parish Quota Subscriptions, Net	\$317,222
Direct Subscriptions	23,381
Advertising	229,218
Print Shop	99,294
Central Administration Subsidy	50,000
Miscellaneous Sales	3,673
	722,788

Expenditures

Newspaper	687,763
Print Shop	89,764
	\$777,527

Revenue over Expenses (54,739)

Restricted Funds

Released	
Forward in Faith	\$950,682
Endowment & Annuities	556,602
Donor Restricted Funds	70,978
	\$1,578,262

Expended

Forward in Faith	\$950,682
Endowment & Annuity Commitments	556,602
Use of Designated Donations	299,341
Donor Restricted Support to Ministries	70,978
	\$1,877,603

Change in Designated Funds (299,341)

* Included in Partners in Charity Detail of Use.



DIocese of WORCESTER

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Diocese of Worcester ANNUAL REPORT 2008

Responding Joyfully to Be People of God

My brothers and sisters in Christ,

For decades, our diocese has provided a complete financial report of its activities as we take to heart good stewardship of our donors' gifts. The public has an interest in our financial reports as well, as this information strengthens a spirit of trust. At this time, I present our fiscal year end report for September 1, 2007 through August 31, 2008.

Although we are all fully aware of the current economic climate with its uncertainties and disappointments, there were many hopeful signs. The Annual Partners in Charity Appeal raised \$4,893,100, the highest amount ever, for the 2009 fiscal year. This was the fourth consecutive year with record-breaking increases in donations thanks to the extraordinary generosity of our priests and people. Many of our parishes have seen increases in Mass attendance and in donations as well.

Last year, for the most part, our diocesan departments and agencies were able to operate with balanced budgets. St. John Cemetery System, which oversees numerous cemeteries throughout the diocese, was able to reduce its operational deficit compared to previous years. The Diocesan Expansion Fund (D.E.F.) saw a gain of \$427,954 in its fund balance. Unfortunately, for reasons beyond our control, combined unrealized losses in investments totaled \$1,264,303, much like the experiences of every major institution in the nation. Thankfully, our diversified portfolio continues to help us.

Following the close of the 2008 fiscal year, the diocese took steps to diminish our debt service to the D.E.F. This will assist us this year and in the years ahead.

Donations restricted to the Wind Turbine project at Holy Name Central Catholic High School helped the Central Catholic Schools system see a surplus of \$256,591, even with an operational deficit of \$94,029. Our Catholic schools will continue to experience significant financial challenges given declining enrollments and increasing costs.

As part of the pastoral planning process inaugurated some years ago, several parishes in the city of Worcester were closed last year. This process will proceed as we continue to strengthen parochial life throughout the diocese. One by-product of this process is better use of our resources, a priority I stressed in a pastoral letter on the economy which I issued last October.

Our report highlights examples of how our diocesan ministries impact our lives. This year's diocesan focus is to strengthen programs supporting marriage and family life, vocations to the priesthood, diaconate and consecrated life, and many other ministries.

Our diocesan Finance Office continues to work closely with our pastors, insisting on their collaborating with parish finance councils to thoroughly disclose parish finances to the diocese as well as to their parishioners.

I am especially grateful for the generosity of all our parishioners and benefactors, without whom our diocese could not flourish. We know that we will continue to face new fiscal challenges, as will every religious, educational and charitable organization, before economic recovery occurs.

It is important to remember that we have the assurance of God's grace. If we are rooted in our faith, pray constantly, and serve others with justice and charity, I am confident that the Lord will always provide for us. I look to your continued collaboration and good will as we join our efforts to serve God's people.

With every prayerful best wish, I remain

Sincerely yours in Christ,

Robert J. McManus

Most Reverend Robert J. McManus, S.T.D.
Bishop of Worcester

BUILDING STRONG YOUTH 8 WAYS



REMEMBER THE OLD BREAD SLOGAN, "Builds strong bodies 8 ways?" Similarly, the Office for Youth Ministry in the Diocese of Worcester provides multi-faceted support to encourage spiritually, mentally and physically stronger youth 8 ways, following "Renewing the Vision," published by the U.S. Conference of Catholic Bishops.

OYM supports and trains youth ministry leaders in parishes with training, networking, ongoing development, spiritual enrichment, and cluster support. It also offers opportunities for multi-parish settings, from retreats and peer leadership training, to local, national and worldwide Youth Day coordination, intra-parish athletic programs, and Diocesan Catholic Scouting.

Working with college campus ministers, there are also opportunities for young adults to share and deepen their faith with peers. Finally, retreat ministry is greatly facilitated thanks to the effective oversight of the Oakhurst Retreat and Conference Center for daytime and overnight retreats. [Click to learn more.](#)

PHOTOS ON PG.1 COURTESY OF THE CATHOLIC FREE PRESS

Responding Joyfully



HELPING DISCERN A CALL TO THE PRIESTHOOD

AS PART OF ITS ONGOING MISSION TO FOSTER VOCATIONS to the priesthood, the Office for Vocations was excited to open a House of Studies in the former rectory of Holy Name of Jesus parish in Worcester. This facility and supporting programs offer an opportunity for men who are discerning a call to priesthood to continue their college education or to master English if they come from another country, while receiving regular spiritual direction in a communal residence.

The Diocese of Worcester currently has 27 seminarians, 8 of whom are preparing for priestly vocations, at the House of Formation. Additional efforts to promote vocations included a locally produced Cable TV series called *Come Follow Me*, which aired nearly 100 times to the more than 225,000 homes in Worcester County with cable access. Other positive signs of interest in vocations to the priesthood include the attendance of 120 men last year at monthly suppers at the house to talk to

other men who are discerning a call, and 25 men at the annual vocations retreat led by Bishop McManus.

Next time you meet someone you think is being called to be a priest, encourage them to find out how they can discern the call! [Click to learn more.](#)



RENEWED BY A SECOND CAREER

IT OFTEN BEGINS WITH A SIMPLE VOLUNTEER EFFORT, such as teaching a religious education class or being a liturgical minister in your parish. Thanks to support from the Office of Religious Education and its partnership program with Anna Maria College, one volunteer effort in particular has blossomed into a new career.

Mrs. Judy McCaffrey, a grandmother and long-time volunteer in parish ministries, is now a certified catechetical leader who has also completed her B.A. with Anna Maria College. She was certified by the Office of Religious Education as an officially recognized Coordinator of Religious Education (CRE) at St. Thomas-a-Becket Parish in South Barre. Congratulations to Judy and to all who supported her with ongoing education. She is an inspiration to students, faculty and parishioners, as we reflect on our ministerial roles in parishes and parish clusters.

Are you looking to expand your horizons as an adult Catholic? During the past year, the Office of Religious Education launched online learning about our faith for adults in conjunction with the University of Dayton.

[To learn more about this exciting program and other life-long learning objectives, click on the online link.](#)



ASSURING A GREAT START THROUGH EDUCATION

THE CATHOLIC SCHOOLS OFFICE WAS EXCITED TO ANNOUNCE that four Catholic elementary schools in the Diocese of Worcester were chosen by the Commonwealth of Massachusetts to receive assessment planning grants. They will be implementing "The Work Sampling System" and the grants enabled them to buy the necessary materials and technology to support the assessment. The Catholic Schools Office is excited about the prospects of continuing this program through renewable grants in order to help with early childhood development.

In addition to assessing early education programs, our Catholic schools have been working on reviewing and revising all our standardized testing. One of the important criteria among many was to have the ability to make comparisons to the MCAS tests used in public school systems. A committee of administrators and teachers chose TerraNova3 Multiple Assessment tests to meet the needs of schools and parents alike. [Click to learn more.](#)



MODELING STEWARDSHIP OF THE EARTH



NO ONE CAN ENTER THE CITY OF WORCESTER BY ROUTE 146 without being awed by a new addition to the landscape: the giant windmill powering Holy Name Jr./Sr. High School. Not only is this a source of energy from the wind which is nearly always available on one of the highest hills of Worcester, but it also serves as an excellent learning experience for both WPI students who assisted in the engineering requirements and for Holy Name students to learn first-hand about the benefits of thinking green.

The project is the first of its kind in Central Massachusetts and offers Holy Name the ability to offer workshops and public education events to inspire students in environmental education well beyond the school's campus. It also sets an example for on-site renewable energy for commercial, industrial, and educational facilities.

[Click to learn more.](#)